

## Experience

President in Residence, Harvard Graduate School of Education, 2020-present  
President, Macalester College, 2003-2020  
Dean of the Faculty, Lawrence University, 1998-2003  
Professor and Chair, Department of English, Allegheny College, 1993-1998  
Assistant and Associate Professor, Department of English, Allegheny College, 1983-1993

## Education

Ph.D. Columbia University, English, 1982  
M.A. Columbia University, English, 1978  
B.A. Cornell University, English Major, Honors in All Subjects, 1977

## Leadership Positions

Chair of the Board, Associated Colleges of the Midwest, 2011-2013  
Chair, President's Council, Project Pericles, 2007-2012  
Chair, ACE Commission on International Initiatives, 2006-2008  
Chair of the Board, Minnesota Private College Council, 2005-2006

## Board and Other Positions

Board of Directors, Allina Health Systems (largest healthcare provider in MN)  
Board of Directors, The Teagle Foundation  
Board of Directors, Lumos Networks (publicly traded), 2014-2016  
Board of Directors, Wallin Education Partners, 2013-2017  
Higher Education Working Group, Council on Foreign Relations  
Presidents' Leadership Trust, American Association of Colleges and Universities  
Itasca Project (MN employer-led civic alliance focused on regional economy)  
Board of Trustees, Saint Paul Academy and Summit School, 2006-2012  
Leadership Circle, American College and University Presidents' Climate Commitment  
Board of Trustees, The Dickens Society, 2000-2006

## Selected Publications on Higher Education

“The Cruelty of ICE’s Guidance for International Students,” *The Chronicle of Higher Education*, 7 July 2020

“How Should Colleges Prepare for a Post-Pandemic World?” *The Chronicle of Higher Education*, 13 April 2020

“Will the Coronavirus Kill Liberal Arts Colleges?” *Times Higher Education*, 10 April 2020

“A Minnesota Liberal Arts College Finally Starts to Reckon with Its Racist Founder,” *The Washington Post*, 18 December 2019

“In the Admissions Game, the Rich Keep Getting Richer,” *The Chronicle of Higher Education*, 4 November 2019

“Free Public College is a Terrible Idea,” *The Chronicle of Higher Education*, 13 September 2019

“This is Higher Education’s Gilded Age,” *The Chronicle Review*, 3 February 2019

“The Rigidity of Academic Routine,” *Liberal Education*, Fall 2018

“The Future of the Liberal Arts College,” in *Making College Better: Views from the Top*, ed. Joseph L. DeVitis, 2018

“How We Can Help Students Survive in an Age of Anxiety,” *The Chronicle of Higher Education*, 26 April 2018

“How the NCAA Cheats Student Athletes,” *The New York Times*, 3 October 2017

“Trump and the Limits of Neutrality,” *Inside Higher Education*, 26 April 2016

“Creating Diverse Communities,” *Trusteeship*, January/February 2016

“Speaking Out on Politics: When College Presidents Should Break Code of Silence,” *The Washington Post*, 5 October 2015

“The Liberal Arts College Unbound,” in *Remaking College: Innovation and the Liberal Arts*, ed. Rebecca Chopp, Susan Frost, and Daniel H. Weiss, 2014

*Creative Tensions: Civility, Empathy, and the Future of Liberal Education*, 2014

## Literary Scholarship

*Little Dorrit’s Shadows: Character and Contradiction in Dickens*, 1996

*Mary Lee Settle’s Beulah Quintet: The Price of Freedom*, 1991

Essays and reviews in many publications including *Nineteenth-Century Fiction*, *The Southern Review*, *Studies in the Novel*, *The Virginia Quarterly Review*, *The South Atlantic Quarterly*, and *Modern Language Quarterly*

## References

Upon request